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Policy Approver: Vice-President Administration & Finance And Chief Operating Officer

Policy Steward: Director, Commercial Services

Procurement Policy (MPF1087)

1. Objectives

1.1. The objectives of this policy are to:

- a) develop a higher commercial orientation;
- b) make quality part of the procurement process;
- c) instil appropriate risk management into procurement processes;
- d) ensure procurement processes fulfil the University's broad social and environmental obligations set out under the Sustainability Charter and Plan;
- e) ensure procurement processes are easy to understand, use and audit; and
- f) develop awareness of the University's procurement obligations and compliance with them.

2. Scope

2.1. This policy applies to all staff across the University.

3. Authority

3.1. This policy is made under the [University of Melbourne Act 2009 \(Vic\)](#) and the [Vice-Chancellor Regulation](#), and supports compliance with the relevant elements of the Victorian Government's procurement framework.

4. Policy

4.1. The University seeks value for money in procurement through balanced judgement of a range of financial and non-financial factors. Procurement takes into account: the mix of quality, cost and resources; fitness for purpose; total cost of ownership; and risk.

4.2. Subject to the University's financial delegations, University staff have the flexibility to conduct procurement activities using appropriate expertise and resources to achieve value-for-money outcomes.

4.3. Specific procurement approval is required once commitments exceed certain financial thresholds. When the value of engagement:

- a) is between \$200,000 (AUD) to \$400,000 (AUD) in commitment and is not competitively sourced (i.e. is sole sourced, renewed, or under third party terms and conditions), approval must be sought from Commercial Services.
- b) is between \$400,000 (AUD) to \$2,000,000 (AUD), approval of the procurement strategy and recommendation report must be sought from the Director of Commercial Services.
- c) exceeds \$2,000,000 (AUD) in commitment, approval of the procurement strategy and recommendation report must be sought from the Procurement Review Board.

4.4. Fiscal responsibilities are distributed throughout the large and highly decentralised University. The University as a body politic and corporate, is subject to federal and state laws, and to the audit controls and financial management requirements of funding agencies.

4.5. Procurement must be conducted in an ethical, sustainable and transparent manner, without conflicts of interest or breaches of probity standards to ensure equity, confidentiality and confidence in the integrity of decision makers.

4.6. Procurement expertise and processes match the complexity and level of organisational risk of each procurement activity.

4.7. Procurement advice is mandated from Commercial Services for all activities that exceeds \$400,000 (AUD) estimated commitment.

4.8. Procurement decisions must consider economic, social and environmental impacts, and how they affect the University's financial position, reputation and progress towards sustainable development.

4.9. Procurement activities should meet the highest standards of ethical and sustainable conduct throughout the supply chain.

4.10. The University's e-Sourcing Tool should be used for all market-related activities.

5. Procedural principles

Procedure to pay

5.1. Use of the University's 'procure to pay' system and associated processes aims to ensure:

- a) all purchases are aligned to the University's business needs and strategies;
- b) spending approval, in accordance with the University's financial delegation policy, precedes commitment with suppliers;
- c) the University obtains the best value for money by purchasing from preferred suppliers where possible to leverage the University's buying power;
- d) appropriate contractual arrangements are in place before any goods or services are supplied;
- e) supplier payments are accurate and timely;
- f) (administration effort is minimal in receiving invoices and processing payments;
- g) reporting on supplier-related expense is of a high quality, to drive better decision making;
- h) approval processes are electronic;
- i) the process of acquiring goods or services is transparent and documented, and supports audit and regulatory requirements; and
- j) exemptions are made with appropriate justification and authority, and are transparent.

5.2. The University's preferred method of purchasing goods or services is through either:

- a) the University's endorsed purchase order system; or
- b) University issued credit cards;
- c) Staff should only incur expenses on behalf of the University if they do not have access to a University issued credit card.

Procurement management

5.3. All aspects of the procurement process must be documented and retained in accordance with the University's Contracts Policy ([MPF1247](#)), Records Management Policy ([MPF1106](#)) and related processes.

5.4. Contract planning and management must ensure delivery of desired commercial outcomes with third party suppliers of goods and services by considering a broad range of factors such as:

- a) financial, reputation and supply risk;
- b) optimised commercial/ financial outcomes for the University;

- c) supplier performance and delivery;
- d) privacy considerations; and
- e) record keeping and reporting.

5.5. Commercial Services and the Procurement Review Board together form the University's independent expertise, advisers and reviewers of the University's Goods and Services procurement activities. Along with the University's Legal and Risk division, they ensure that the University's procurement activities meet obligations prescribed by:

- a) relevant legislation;
- b) expectations of internal and external audit bodies;
- c) this policy, associated policies and supporting processes; and
- d) the aim of seeking best value outcomes for the University.

5.6. The Procurement Review Board must be engaged in accordance with relevant Procurement Review Board Terms of Reference and supporting processes.

5.7. A financial commitment made on behalf of the University is subject to the Contracts Policy ([MPF1247](#)). Before making a commitment on the University's behalf, staff must consider factors affecting the University's financial exposure, control and associated risk.

Governance, probity and risk

5.8. Overall systems and procedural arrangements ensure the procurement process applies appropriate levels of control, and proper and ethical conduct. The University's Governance, Probity and Risk Framework:

- a) identifies and proactively manages risk;
- b) defines roles and responsibilities for appropriate segregation of activities and oversight;
- c) applies appropriate controls and reviews to monitor procurement spending across the University; and
- d) requires audit assessment of procurement effectiveness and compliance with policies and processes.

5.9. University staff making commercial commitments on the University's behalf, should, where possible:

- a) meet the University's needs by achieving whole-of-life value for money for the University, society and the economy, while minimising whole-of-life adverse environmental, social and economic impacts of purchased products and services;
- b) reduce adverse social and environmental impacts from the supply chain by purchasing products that meet recognised environmental standards;
- c) take reasonable steps to ensure that people in the supply chain are treated with respect, have adequate employment rights, and work in a safe and healthy environment;
- d) adopt strategies to avoid unnecessary consumption and manage demand; and
- e) assess opportunities for specifically including in tenders businesses that prioritise social and/or environmental impact, such as those that are Indigenous-owned or have a high Indigenous employee participation rate.

6. Roles and Responsibilities

<i>Role/Decision/Action</i>	<i>Responsibility</i>	<i>Conditions and limitations</i>
Promote implementation of this policy across the University	Director, University Commercial Services	
Monitor compliance with this policy	Procurement Review Board and Director, University Commercial Services	

Analyse and review procurement practices	Procurement Review Board and Director, University Commercial Services	
Maintain and update templates for standard procurement forms (eg order, invoice)	Director, University Commercial Services	
Maintain and review methodology for contract and document retention	Associate Director, Information Governance and Engagement	In accordance with the University's Records Management Policy and Contracts Policy

7. Definitions

Probity means complete and confirmed integrity, uprightness and honesty in a particular process.

Procurement means the act of obtaining or buying goods and services; includes preparing and processing an order, issuing a receipt and approving payment.

Quality assurance means steps taken to ensure that a supplier's products and services are of sufficiently high quality.

Supplier means a business which supplies goods or services.

Supply chain means the network of retailers, distributors, transporters, storage facilities and manufacturers that participate in the sale, delivery and production of a particular product.

POLICY APPROVER

Vice-President (Administration & Finance) and Chief Operating Officer

POLICY STEWARD

Director, Commercial Services

REVIEW

This policy is to be reviewed by 3 October 2025.

VERSION HISTORY

Version	Approved By	Approval Date	Effective Date	Sections Modified
1	Senior Vice-Principal	24 August 2012	24 August 2012	New version arising from the Policy Simplification Project. Loaded into MPL as Version 1.

2	Vice-Principal Administration and Finance on behalf of Senior Vice-Principal	4 April 2014	7 April 2014	Amendments throughout document to reflect new procurement processes. Definitions and Related Documents sections updated. Responsible Officer section removed.
3	Vice-Principal Administration and Finance and CFO	31 January 2017	3 July 2017	New version arising from the Policy Consolidation Project.
4	Vice-Principal Administration & Finance and CFO	14 November 2018	22 November 2018	<p>New Version that reflects changes that were agreed as part of the MTB review process.</p> <p>Amendments cover PRB Boards (Good and Services PREB/Major Buildings PRB), mandating procurement from Commercial Services for activities >400k and mandating the use of eSourcing solution to manage all procurement market related engagements (RFP processes etc).</p>

5	University Secretary	24 May 2019	31 May 2019	Amended Policy Approver title. Editorial amendments to correct minor errors or align with the University's policy style guide.
6	Director, Commercial Services	25 September 2020	5 October 2020	Amended section 5.5 (c) to remove redundant term 'University executive'.
7	Director, Commercial Services	3 October 2022	17 April 2023	Changes amended to reflect changes of the new procurement governance, major review requirements met. Delayed publishing due to policy library upgrade impediment.